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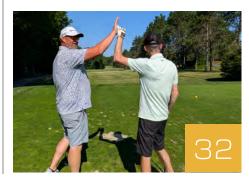
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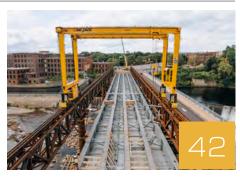
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Cover photo: Brian Solomon



Maine Better Transportation Association

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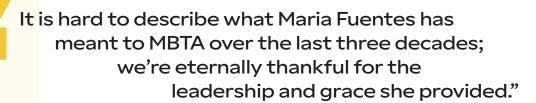
By Erik Wiberg, President, Maine Better Transportation Association

S WE TRANSITION from the summer months to fall, August 29th marked Maria Fuentes' last day as outgoing Executive Director of the MBTA. It is hard to describe what Maria has meant to MBTA over the last three decades: we're eternally thankful for the leadership and grace she provided. We'll continue to honor her legacy, but with change also comes excitement. In our last issue, we welcomed new Executive Director Jake Lachance into this role. It is important for the membership to know that we intend to build on the momentum by continuing to educate, advocate, and collaborate through the various events and publications that have become mainstay throughout the state.

You will see throughout this issue that the summer months continued this effort. In early August, a packed room at the Northeastland Hotel in Presque Isle was briefed on the tremendous work being done by the MaineDOT and VHB for Phase II of the Presque

Waterville Country Club was a huge success. A full field from a wide gamut of transportation sectors took advantage of the beautiful weather to have fun, enjoy each other's company, and raise money for our Infrastructure Fund, I want to thank all our sponsors, including the Grand Sponsors: All States Materials Group, American Concrete Industries, Core & Main, Gendron & Gendron, HNTB Corporation, Ranger Construction, Superior Concrete, and Whited Equipment. We look forward to seeing you all back next year!

Following our mission of education, we are pleased to announce that our own Hannah Heady has been hired by MBTA full-time to continue her role as Communication Specialist. Hannah joins seasoned veteran Cindy VanDenBossche to bolster our incredible staff. Hannah will help ensure that we continue to keep members aware of transportation development, key pieces of policy, legislation, news, and highlight the great work that our members do around our state, both in publi-



Isle bypass project. Attendees gained insight into the three-phase project's status and what still needs to be done. The presentation, by VHB's Tony Grande, P.E., sparked questions and collaboration – yet another event where our organization's pillars were achieved.

In another example of the transportation community coming together to support MBTA's efforts, our July 24th golf tournament at

cations and on social media. We could not be more excited to have Hannah join our team in a full-time capacity!

In this issue, we highlight the rail industry. As stated in the Maine Section of the American Society of Civil Engineers' Report Card for Rail, "Maine has 1,320 miles of active railroad, with the largest rail customers being pulp and paper and lumber industries. In addition to



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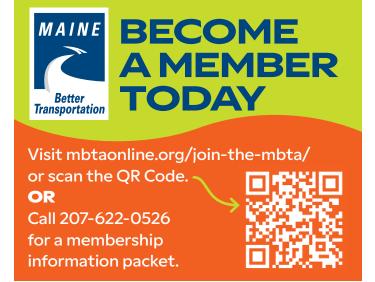
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freight rail service, the Amtrak Downeaster provides passenger service several times per day from Brunswick, Maine, to Boston – with plans to extend the northern terminus. Five federal grants in recent years have invested \$94 million between rail infrastructure and intercity rail programs, contributing to ongoing projects improving over 380 miles of track. These big projects come with \$8.3 million in state support and \$54 million from the private rail companies that own the corridors. State funding programs have also contributed smaller grants to improve freight access beyond the major thoroughfares. MaineDOT has identified freight and passenger projects for the future: 17 for the short-term (2023-26) – some already in development – and 16 more projects identified as long-term (2027-2042)." The Maine Section of ASCE, a MBTA member, gave an overall grade of B- for Maine's rail systems.

Included in this issue are MBTA Members Northern New England Passenger Rail Authority and Conway Scenic Railways. Both provide practicality to our transportation system and help bolster commerce and the tourism industry along with the many freight lines that are important to Maine's economy. By highlighting what is happening in the rail industry across the state, it illustrates how all modes are essential to the wheel of transportation infrastructure.

It is always a goal of MBTA to highlight our membership and the great work that is being done. Please continue to reach out to Hannah, Jake, or Cindy and let us know about your team's transportation-related projects, including public outreach and workforce development. We want to highlight the many ways our members contribute to Maine's quality of life and economy. Your stories are motivating, strengthen the MBTA community, and encourage collaboration, knowledge sharing, and mutual support.

Thank you for all you do to support MBTA and the well-being of Maine's transportation infrastructure. \bigcirc



Tuesday, September 30

MENTAL HEALTH SUMMIT, Oakland

Friday, October 3

PDH TOUR, Brunswick

Thursday, October 9

TRANSPORTATION ON TAP Shipyard Brewing, Portland

Thursday, October 16

ASCE/WTS/MBTA PROGRAM, Freeport

Thursday, December 4

MAINE TRANSPORTATION CONFERENCE
Augusta Civic Center

Thursday, December 11

SCHOLARSHIP/HOLIDAY MEETING, Orono

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ON RAMP

A digest of recent transportation news



Nation's Largest Wildlife Overpass Breaks **Ground in Colorado**

N A GROUNDBREAKING effort to protect both wildlife and drivers. Colorado has begun construction on what will become the largest wildlife overpass in the United States. Designed to allow large animals such as deer, elk, and pronghorn to safely traverse six lanes of interstate traffic, the project is a milestone in the growing national movement to integrate infrastructure with the natural environment.

The overpass is a part of the I-25 Gap wildlife-crossing project, an undertaking that spans approximately 18 miles between Castle Rock and Monument. Along this corridor, engineers and conservationists are working together to create safe passage for animals through a network of overpasses, underpasses, and extensive deer fencing. The Colorado Department of Transportation (CDOT) estimates that once completed, the new overpass could reduce animal-vehicle collisions in the area by as much as 90 percent.

Colorado leaders have highlighted the project as an example of how infrastructure can balance human safety with environmental protection. "Over the past five years, state laws signed by the Governor have put larger emphasis on balancing the protection of Colorado's wildlife, their habitat and migratory routes with protecting the safety of Coloradans," said Marlon Reis, Colorado's First Gentleman, in a press release last summer. "Today's event truly highlights what can be accomplished through partnerships among government agencies, and support from public organizations and nonprofit groups who helped make this project possible."

The need for such projects is clear. Nationwide, more than 350 million animals are killed by vehicles each year, according to conservation estimates. These collisions not only devastate wildlife populations but also present a serious safety risk to drivers. Deer-related collisions alone cause about 100 human fatalities annually in the United States, along with thousands of injuries and millions of dollars in property damage. By creating safer crossing points, states like Colorado are addressing both sides of the issue.

Bevond immediate safety concerns. wildlife crossings serve a greater ecological purpose. Roads often split critical habitats, cutting off access to food, water, and migration routes. Over time, this can weaken animal populations and destabilize ecosystem. In Colorado, where iconic species such as elk and pronghorn rely on seasonal migration, the ability to move safely across landscapes is essential for survival. Without such protections, dwindling wildlife populations could have ripple effects across agriculture.

State officials and conservation advocates argue that projects like the I-25 overpass are essential as Colorado's human populations and traffic volumes continue to grow. "With increasing human populations and traffic volumes in Colorado, we need to continue to develop effective solutions for wildlife to access valuable resources to maintain healthy populations," said Jeff Davies, director of Colorado Parks and Wildlife, in a 2024 press release.

The I-25 project represents the kind of forward-looking infrastructure that intertwines human and natural systems. By weaving together transportation planning, ecological science, and community support, Colorado is building more than just an overpass, it is constructing a model for how states across the country might balance growth with conservation.

When the nation's largest wildlife overpass is complete, drivers will likely notice fewer collisions along the busy corridor, while animals will reclaim safer access to their historic migration routes. The structure will stand as a visible reminder of what can be achieved when infrastructure is built with both people and wildlife in mind. 9

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Full MAINE'S RAIL REVIVAL Steam Ahead

By Betty Adams

ECENT EFFORTS to improve Maine's rail system — both for passengers and for freight - signal brighter times ahead for the rolling stock and their supporters.

Many people might think of the Amtrak Downeaster as the face of the Maine railroad as it makes five round trips a day carrying passengers — both commuters and recreational riders - between Brunswick, Maine, and Boston.

CSX owns the track and rails and operates freight service, and Amtrak contracts with CSX to run passenger service (in the form of the



Downeaster) for the Northern New England Passenger Rail Authority (NNEPRA).

"In FY 2024, NNEPRA funded a total of \$4.0 million in operating payments for the Downeaster, helping support a total ridership of 591,948," according to that authority's website.

And this past spring and summer, a \$37 million maintenance upgrade took place, in the form of a crosstie replacement project all along the 124-mile route between Brunswick and Boston.

CSX crews from across the country did

the replacement in nine cycles, said Patricia Quinn, NNEPRA's executive director, working eight days on, six days off through the end of July. "The tie crews had 32 pieces of equipment that worked in procession and basically marched up the railroad," she said. "Some of them took out the spikes and some of them moved the ballast away and others pulled the ties out and others put the ties in and others put the spikes back in. It was quite impressive."

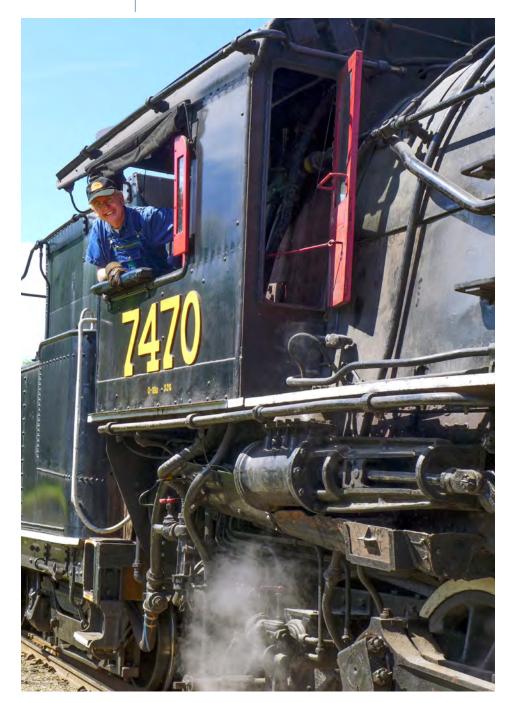
While the tie replacement work was underway, various strategies were used to get passengers where they needed to go. The first two southbound trains to Boston ran without interruption; a midday run was cancelled, and a bus bridge was used to ferry passengers around the worksite.

"Logistically it was a feat to manage how to give them work windows that they needed." Quinn said. "They wanted minimum 10-hour work windows with these resources they were applying to get in there and get as much done as they could, and we wanted them to get in and out too"

More than one hundred trains were cancelled and alternate transportation was provided. "The days that we ran, people rode. We were careful to make sure that the trains that take people to and from work were operating. so we were able to maintain that customer base of people who depend on us to get to work," she said, praising CSX, Amtrak, the contractors, the food service providers and the train mechanics and crews "for their professionalism and commitment to excellence." She added. "We finished our fiscal year on June 30 with over 550,000 riders, our third best year even though we canceled two hundred trains."

Work continues on that route as well, in the form of upgrades to the signal system and installation of Positive Train Control (PTC), which "is a system designed to prevent train-to-train collisions, derailments caused by excessive speeds, unauthorized train movements in work zones, and the movement of trains through switches left in the wrong position. PTC networks enable realtime information sharing between trains, rail wayside devices, and 'back office' applications, regarding train movement, speed restrictions, train position and speed, and the state of signal and switch devices," according to the Federal Communications Commission.

Other projects along the same rail line include improvements to the Wells train station to provide two passenger platforms with elevator towers to a pedestrian bridge so people can get across the tracks. And in Falmouth, the town, property owners there, NNEPRA and MaineDOT are working with a developer on a mixed-use development in conjunction with a West Falmouth train station. "Hopefully we'll see some good progress on that planning over the course of the next year," Quinn said. "West Falmouth will open the train up to more people west of Portland. All of these things together will provide more trains, make them more reliable and serve more people. What's exciting for me is the opportunity to diversify our ridership base."



Above: Dave Swirk, president and owner of Conway Scenic Railroad on engine 7470.

Opposite page: Tom Testa

The passenger rail authority is also awaiting funding opportunities for final design and construction of a new railroad station in Portland between St. John Street and the Fore River Parkway.

According to the Maine State Rail Plan, published in March 2023, "Maine's rail network is operated by eight freight rail carriers and one passenger rail carrier, Amtrak, operating 1,072 miles of rail network within the state. These rail carriers range from large Class I railroads, which operate extensive national and international rail systems, to small switching and terminal railroads, which provide vital rail support functions. As of 2022, two of the seven North American

Class I railroads operate in Maine. This rail network facilitates freight shipments and hosts one intercity passenger rail service operated by Amtrak."

"MaineDOT works with private rail operators as part of the transportation system on safety and infrastructure improvement proiects and also as an advocate for Maine businesses who wish to use the rail system," said Nate Moulton, MaineDOT's director of freight and business logistics, via email.

The state's rail plan includes both shortterm goals — several of which have already been accomplished or underway - and a series of long-term goals which include increasing safety, access and connectivity as well as increasing market opportunities.

It also notes: "In 2019, total rail volumes reached approximately 4.5 million tons of goods, valued at \$4.4 billion, and 574,692 passengers. The freight rail system supports key industries throughout Maine including forestry, agriculture, manufacturing, aggregates, and energy. The rail system provides Maine businesses with access to domestic and global markets and suppliers." Moulton said that "2019 was used in the plan as the last reliable data year as data during and immediately after the pandemic is not considered reliable for freight planning."

The 2024 Maine Integrated Freight Strategy Report contains a graphic depiction of the freight moved in the state by various modes. It predicts that in 2050, rail will carry 9.6 million tons with an estimated value of \$9.6 billion. The same illustration shows that in 2019, some 91.3 million tons of freight valued at \$91.2 billion were moved in Maine, more than three-quarters of that by truck.

Among Maine's railroads are those that offer scenic rides and holiday-themed rides, including the Downeast Scenic Railroad, which runs 12-mile, round-trip excursions between Ellsworth and Green Lake on Saturdays and Sundays from Memorial Day until mid-October as well as other days for charter groups. Volunteers - many of them former railway employees as well as carpenters and metal workers — put their talents to use at the railroad which is operated by the nonprofit Downeast Rail Heritage Preservation Trust, Inc.

Tom Testa, president of the organization, said the volunteers' efforts are welcome. Some of the work involves upkeep of the vintage coaches, which were built in the 1910s. The trains are powered by vintage diesel



electric locomotives one built in 1948 and the other in 1950.

On a Monday in late August, he helped to inspect the rail line to ensure that vegetation was not encroaching. "Once a month I go out with the crew," he said the next day. The line is also inspected by a track superintendent and line inspector before the trains run.

"You've got to constantly be thinking ahead and we want to be proactive. You're fighting Mother Nature all the time, and even the equipment, keeping it painted," Testa said. "The more use by passengers, the more wear and tear on the inside. Everything we do is for safety for passengers, crews and the general public."

Some 10,000 people ride the Downeast Scenic Railroad annually, and the railroad has been in operation for 16 years. "Our mission is to educate and we do that on every trip," Testa said. People are told the history of the line, which was built in 1884, and the importance railroads play in everyday life.

"From the preservation aspect, the rail line itself is historic for our region." Testa said. He explained that prior to rail, everything was based on coastal schooners, so there was little moving in the winter. The advent of the railroad changed everything — including the economy — for the better for the Down East region.

Testa said he enjoys "exposing people to a form of transportation that's been an economic driver for the country and around the world. Today we think about making a plane reservation; 70 years ago it was making a train reservation."

He added, "We're here preserving this piece of history and we've got a great group of people and very much enjoying the opportunity to do it."

Another passenger connection comes from the Conway Scenic Railroad through its VIP Tour and Charter Bus firm which has picked up cruise ship passengers in Portland and brought them to New Hampshire's White Mountain region, where they can board trains to North Conway or Crawford Notch — the latter run paralleling both Route 302 and much of the Saco River.

In fact, the New Hampshire Department of Transportation reports that it has operator agreements with freight railroads and two tourist excursion railroads and approximately "150 miles actively used stateowned rail lines, 290 miles of abandoned or inactive state-owned rail lines and 230 miles of privately owned rail lines." The Mount Washington Cog Railway, for instance, is privately owned.

David Swirk, president and owner of Conway Scenic Railroad, is a big promoter of rail for both passengers and for freight, and he hopes to pick up business on the freight side as another source of income for his railroad company. He says the advantages include less reliance on fossil fuels.

"Every rail car is 3½ to 4 truckloads of material." Swirk said. According to a Federal Railroad Administration report, "Heavy freight such as coal, lumber, ore, and heavy freight going long distances are likely to travel by rail, or some combination of truck, rail, and water. The rail



network accounted for approximately 28 percent of U.S. freight movement by ton-miles (the length and weight freight travels)." The same report estimates the national freight rail network as a nearly \$80 billion industry.

"MaineDOT has a very successful Industrial Rail Access Program (IRAP) which helps shippers have better access to the freight rail system here in Maine," Moulton said. "Additionally, MaineDOT does own about 600 miles of rail right-of-way and infrastructure, about half of which is under lease and operating agreements with rail operators."

Most recently MaineDOT sought applications for an Industrial Rail Access Program which "provides financial assistance to businesses and shippers for investment in rail or freight rail related infrastructure located on, within or adjacent to the general railroad system," according to the announcement. Some \$2 million is available with a minimum 50/50 private/public match. The announcement also says, "Applicants are encouraged to provide a match that is greater than 50%," with a submission deadline of noon, Oct. 1, 2025.

Swirk's plan for carrying commercial freight requires the reactivation of a line owned by MaineDOT and linking with CSX at its Rigby Yard in South Portland.

"The thing that really makes this opportunity possible is that Conway Scenic effectively has its own construction company to rebuild track," Swirk said. "So we can rebuild a railroad a lot cheaper than anybody else because we have our own equipment and our own employees to do it."

He also noted that in 1995 Conway Scenic Railroad rebuilt the New Hampshire section of that same railroad line. "It was done as a collaborative effort with New Hampshire DOT and that go-around there wasn't any federal funds," Swirk said. At that point the line had been closed for a decade. Now this has been closed for an extra 30 years, so that's why federal dollars need to be utilized for these infrastructure improvements."

Moulton said, "Under the Maine Rail Preservation Act, MaineDOT will consider any viable business proposal for rail service on state-owned rail lines; however, the proposal must provide specific information to be considered for a lease and operating agreement." Among the items needed are "Proof of financial stability to undertake the proposed service including maintenance and improvement of the railroad line" and "commitments

from shippers and interchange agreements with connecting railroads for freight service and (Surface Transportation Board) approval for Common Carrier status."

Currently the Conway Scenic Railroad has 75 employees, with 10 more hired as seasonal help, he said, emphasizing its ties to the Pine Tree State. Swirk also is seeking opportunities to attract younger people to the railroad work.

Jason Briggs, Conway Scenic Railroad's manager of government relations, emphasized the company's commitment to Maine: "Fifteen employees live in Oxford County, Maine, and Cumberland County, plus we serve Maine products for our box lunches, we have Maine whoopie pies we serve on the buses and Maine-made potato chips from Aroostook County and we do door prizes with Maine products too, so really promote a lot of Maine things even on the New Hampshire side."

Swirk added that the Conway Scenic Railroad is a for-profit company: "We're actually the largest financial contributor of any other railroad in New Hampshire to New Hampshire DOT and I'm kind of seeing something similar happening in Maine so at the end of the day it's a positive for both states." ?



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Briefs from the MaineDOT newsroom





Acadia Gateway Center Officially Opens to Visitors

RAVELERS HEADING to Downeast Maine and Acadia National Park now have a brand-new stop to make their trip smoother and more welcoming. On September 3, 2025, the Acadia Gateway Center (AGC) officially opened its doors to the public, marking a new chapter in visitor services for the region.

Designed as both an intermodal transit hub and a welcome center, the AGC offers a wide range of amenities for park visitors and tourists exploring the surrounding communities. The site includes free day-use parking with 300 spaces, 18 of which are equipped with EV charging stations and another 10 are set aside for oversized vehicles. For those looking to leave the driving to someone else, the center also serves as a convenient stop for the Islander Explorer bus system, as well as commercial tour buses.

At the heart of the facility is an 11,000 square foot information center, where visitors can find everything from Acadia National Park details to regional tourism highlights. Inside, guests will also discover retail space, restrooms, and a comfortable waiting area. 9

MaineDOT Announces Frank J. Wood Bridge Closure in Brunswick and Topsham

RIVERS IN Brunswick and Topsham should prepare for some major traffic changes this fall. Starting in September, the Maine Department of Transportation (MaineDOT) will close the Frank J. Wood Bridge to northbound traffic for 89 consecutive days, with the exception of national holidays.

During the closure, drivers heading north from Brunswick into Topsham will be rerouted via the Topsham Bypass and Route 196. Southbound drivers will still be able to cross the bridge, apart from six overnight full closures. These full closures, scheduled to run from 9:00 p.m. to 6:00 a.m., will temporarily restrict traffic in both directions. The exact date hasn't been set yet, but drivers can expect plenty of advance notice thanks to electronic message boards that will post detour instructions along the route.

Construction of the new bridge is expected to reach substantial completion by late 2026, with traffic beginning to flow across the new structure before all finishing touches are wrapped up.

This \$49.9 million project is being led by Reed & Reed Inc. of Woolwich.

a contractor well known for its large-scale infrastructure projects in Maine. Once finished, the new bridge will not only improve safety and reliability for motorists but also stand as an important link between the communities of Brunswick and Topsham. 9



Route 113 Daytime Closures

ROM SEPTEMBER 8 to November 14, the Maine Department of Transportation will be closing a section of Route 113 to all vehicle traffic on weekdays between 7 a.m. and 5 p.m. The closure is part of a cable guardrail replacement project designed to improve safety in the area.

The work zone stretches from just south of the Spruce Hill Trail parking area to Brickett Place, a scenic stretch of roadway often used by both local residents and visitors heading into the forest. Once the new guardrails are installed, the project is expected to be wrapped up by late fall.

While vehicles will be detoured during working hours, the road will remain open to cyclists and pedestrians. However, anyone traveling on foot or by bike should use extra caution when passing through active work zones and follow the instructions of flaggers on site.

Signage along Route 113 will be updated daily to let drivers know which sections of the road are currently closed. Those planning to travel through the area during construction hours are encouraged to seek alternate routes. Maine drivers are advised to use Route 5, while drivers coming from New Hampshire can take Routes 16 and 302 as detours.

The contractor for the project is a CA Newcomb & Sons of Carmel, Maine, with a total contract value of \$1.4 million. •





MEGHAN RUSSO Director of Government Affairs and Constituent Relations. **MaineDOT**

Recap of the First Regular and First Special Sessions of the 132nd Legislature

HE 132ND Legislature adjourned its First Regular Session on March 21, 2025, and immediately entered into its first special session. The effective date for nonemergency laws passed in the first regular session was June 20, 2025. The Legislature adjourned its first special session sine die (without day) on June 25, 2025, meaning the effective date for nonemergency laws passed in this special session is September 24, 2025.

The Maine Department of Transportation tracked over 100 bills during the first regular and first special legislative sessions. We delivered testimony of some form on more than half of these proposals. The Transportation Committee, where most of the bills affecting MaineDOT were heard, had 117 bills referenced to the committee, 90 of which resulted in unanimous committee reports, 18 were divided reports, and 8 bills were carried over to the second regular session.

Regarding the bills on which MaineDOT actively engaged, we had impressive success. Legislation that passed into law was either supported by MaineDOT at the onset or amended with language MaineDOT could support. More specifically, of the 16 pieces of legislation pertaining to MaineDOT that were enacted into law, we supported 10 of them, and we testified neither for nor against or simply monitored the remainder to assure they did not negatively impact us. Of the 24 pieces of legislation pertaining to MaineDOT that died this session, MaineDOT opposed 19 of these bills and testified neither for nor against on the remaining.

On the budget front, the Legislature nearly unanimously passed and Governor Mills signed into law Maine's Highway Fund (HF) budget on March 21, 2025. This budget took effect on July 1, 2025, and continued the significant funding increase to the Highway Fund - first included in the last biennial budget - from auto-related sales tax and state net liquor proceeds. Additionally, the Highway Fund Budget provided the authority to issue \$250 million in TransCap revenue bonds that can be used for highway and multimodal capital needs. This will provide the state funding needed to support our Work Plan through 2027, absent big market or budget changes.

Below are a few highlights of legislation that was enacted or defeated this past session:

LD 29 and LD 30 were proposals submitted by MaineDOT. They were based on the recommendations of three rail use advisory councils, each recommending portions of inactive state-owned rail line be converted to interim bicycle and pedestrian paths. These interim trails include sections between the Town of Brunswick and the City of Gardiner, the City of Portland and City of Auburn, and the Town of Pembroke and the City of Calais. Projects to complete these interim trails will be dependent on future funding and municipal agreements. MaineDOT also sponsored LD 154 which removes limitations on the types of activities that municipalities can use their state issued Local Road Assistance funding for and added to the types of roadways for which municipalities will receive funding. In addition, legislation was enacted last session that transfers jurisdiction over harbor pilots operating in Portland Harbor from the Board of Harbor Commissioners for Portland Harbor to the Maine Pilotage Commission.

Over the course of the regular and special sessions, MaineDOT opposed several bills that would have negatively impacted transportation in the state. These included proposals related to legislating speed limits, expanding ATV use on public roads, changes affecting the Maine Turnpike Authority, and the Maine State Ferry System.

One notable bill, LD 1756, proposed creating a Transportation Project Selection Council to oversee project prioritization. MaineDOT opposed this measure, emphasizing that the department's Work Plan is developed based on asset condition and management principles - not political influence. The majority of bills the department opposed ultimately failed, largely due to lack of support in the Transportation Committee.

This legislative session was marked by productive collaboration between MaineDOT and the Transportation Committee. Under the leadership of Senator Tim Nangle and Representative Lydia Crafts, the committee approached its work with professionalism and a focus on Maine's transportation needs. The department remains grateful for the bipartisan support and merit-based decision-making that guided the legislative process. 9



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DALE DOUGHTY Acting Commissioner, **MaineDOT**

Charting the Road Ahead at MaineDOT

VERY JOURNEY, no matter how carefully planned, carries unexpected turns. My own journey with MaineDOT began in 1996, and I could never have imagined the path it would take. From my early work in the Office of Environment, through leadership roles in Planning and later as Director of Maintenance and Operations, I learned that transportation in Maine is about more than asphalt, bridges, railways, and ferries. It is about people — the crews who clear our roads, the communities we serve, and the lives touched daily by the system we maintain.

In 2018, I left MaineDOT to serve the City of Lewiston as Public Works Director and later as Deputy City Administrator. That experience gave me a sharper perspective on the challenges faced by local leaders and the importance of strong state-municipal partnerships. When I returned to MaineDOT in 2021, it felt like coming home, but I carried with me new skills, a broader perspective, and a renewed sense of mission.

This summer, Governor Mills entrusted me with the honor of serving as Acting Commissioner, succeeding my longtime colleague and friend, Bruce Van Note. The Governor's leadership and Bruce's legacy have positioned MaineDOT to deliver on our mission: to support economic opportunity and quality of life by providing the safest and most reliable transportation system possible, within available resources. For me, this responsibility is deeply personal. A lifelong Mainer, I studied geology and chemistry at the University of Maine at Farmington, pursued graduate work in West Virginia, and now live with my wife Pam on our small farm in Pittston where we raised two daughters. That personal journey - rooted in Maine, enriched by time away, and strengthened through return - shapes how I view transportation: it is about connection, opportunity, and home.

A LEADERSHIP TEAM BUILT **ON TRUST**

The work ahead will succeed because of the team beside me. We have recently realigned the department's front office to better match leadership skills with organizational needs. Our four-person executive team has known and worked alongside one another for more than 25 years. That history allows us to cut through formality, act decisively, and move projects forward quickly. Importantly, it grounds us in a shared understanding of Maine, its people, and its needs.

PRIORITIES FOR THE FUTURE

As Maine evolves, so must MaineDOT. Looking ahead, I see four priorities that will guide our work:

Recruiting and Retaining Talent.

Through our WorkSET initiative - Workforce Support, Engagement, and Training – we are making MaineDOT a place where people want to build a career. Attracting and retaining engineers, mechanics, planners, and leaders is essential to keeping Maine moving.

Developing the Next Generation of Leaders.

Leadership is cultivated, not accidental. We are committed to building a strong pipeline of supervisors, managers, and executives who will guide MaineDOT well into the future.

Engaging Communities and Partners.

Our work touches every corner of Maine - from The County to Kittery, the midcoast to the mountains. Lasting results depend on trust and collaboration, which are built only through consistent, open communication with citizens, partners, and policymakers.

Modernizing Processes and Systems.

Every project rests on countless internal steps. By streamlining and upgrading our systems, we can deliver safer, faster, and more efficient service to the people of Maine.

MOVING FORWARD

When I think about MaineDOT, I think about the people behind the work: the snowfighter out in a storm, the planner sitting with a community to redesign a downtown, the engineer refining bridge plans, the ferry crew ensuring an island's lifeline. Their dedication is our greatest strength. My responsibility is to ensure they have the tools, training, and support to succeed – and to deliver the smart and steady progress Governor Mills has directed us to pursue.

MaineDOT's Core Values — Integrity, Competence, and Service - guide every decision we make. They are more than organizational principles; they are personal commitments. Like all Mainers, I want my children, and someday their children, to inherit a state where they can thrive. By investing in our people, strengthening partnerships, and continually improving how we operate, I believe MaineDOT is well positioned for the road ahead. •





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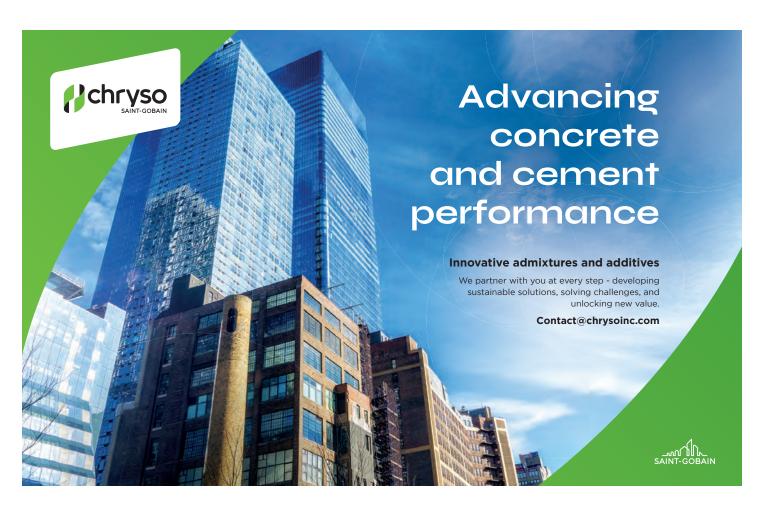
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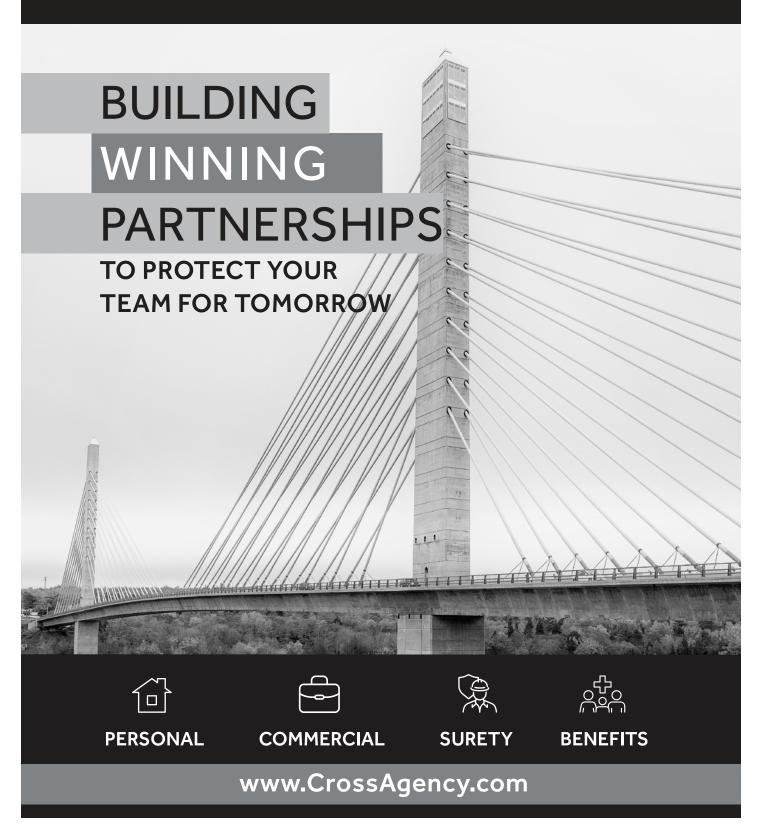
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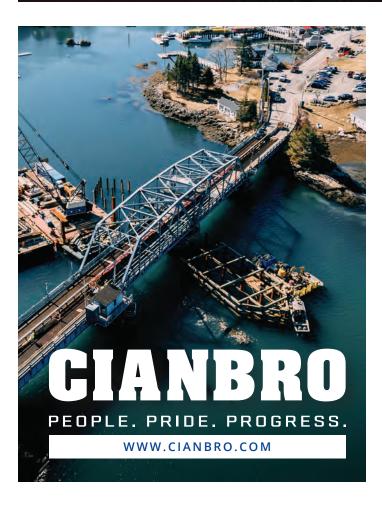
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Top: Tony Grande, Director of Transportation, VHB

Middle: Nate Strout, Greg Schaub, Chase Dunn, Josh Michaud, Joe Rollins, Tim Ring

Bottom: Barrett Parks, Michelle Ibarguen, Dave McPherson

Presque Isle Meeting

N THE evening of August 7th, almost 50 MBTA members and quests from across the State descended upon the Northeastland Hotel in Presque Isle for our annual Aroostook County Meeting. Starting with a cocktail hour and dinner, members enjoyed time speaking to folks that live in the crown of our State. It is always a goal of MBTA to showcase and involve members from Kittery to Fort Kent.

After dinner, MBTA President Erik Wiberg took to the mic to give MBTA's goals of advocacy, education, and collaboration, and how those pillars would be continued by new Executive Director Jake Lachance. Wiberg also took time to thank outgoing MBTA Executive Director Maria Fuentes, who attended her last Aroostook County Meeting in an ED capacity. Wiberg thanked Maria for being a steadfast champion of the transportation community, which was met by an enthusiastic and thankful round of applause from attendees.

President Wiberg then thanked the sponsors, whose generosity made this year's Aroostook County event possible. Their commitment and support play a vital role in advancing transportation, infrastructure, and economic vitality across our state.

Wiberg then handed the mic over to Tony Grande, P.E., project manager and Director of Transportation for VHB. Tony, an MBTA Board member and past President, gave a detailed presentation on Phase II of the Presque Isle Bypass.

PRESQUE ISLE BYPASS PHASE II BRIEFING

The Presque Isle Bypass traces its roots back to the Aroostook County Transportation Study, launched in 1999. The study's purpose was straightforward: to evaluate alternatives to strengthen the regional economy by improving mobility. After years of environmental review and public consultation, FHWA issued a Record of Decision in 2013 selecting "Alignment Option 7" as the preferred route.

Phase I of the bypass opened to traffic in June 2019, while the Caribou Connector – another related regional project – was completed in 2012.

With those milestones behind, Phase II is now the focus in the Northern Maine area.

PURPOSE AND GOALS

The project is designed to tackle some of Presque Isle's longstanding transportation challenges. By diverting through traffic off U.S. Route 1, the bypass will cut travel times for north-south trips, improve safety by separating local and heavy truck traffic, and reduce accident risks at several high-crash downtown locations. It will also open better access to the east side of the city, particularly the Easton Industrial Area, boosting local economic development.

WHAT PHASE II INCLUDES

Phase II extends 6.2 miles, linking Route 1 in Westfield to Conant Road in Presque Isle. It will tie directly into Phase I, which spans 1.7 miles to Route 167. Future plans envision Phase III carrying the bypass across the Aroostook River.

The new roadway will feature one 12-foot travel lane in each direction, eight-foot shoulders, and additional lanes for ramps, turns, and truck climbing. The controlledaccess highway will be designed for 55 mph travel and connect to Conant Road via a diamond interchange.

Key structures include four bridges - crossing Henderson Road, the Maine Northern Railway, Easton Road, and Conant Road - as well as six large culverts, such as the expansive Clark Brook arch culvert and crossings for tributaries of Williams and Merritt brooks.

Thank You to Our Aroostook Sponsors

Your sponsorship at every level allows us to continue our mission of advocacy, education, and investment in Maine's transportation ecosystem. We are grateful for your trust, partnership, and ongoing commitment to our shared goals.

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Above: Erik Wiberg, MBTA president, Paul Underwood, Rep. Lucien Daigle, Rep. Joseph Underwood

ENGINEERING AND ENVIRONMENTAL FEATURES

Construction won't just focus on pavement and bridges. The project will incorporate wildlife crossings, moose habitat connectivity measures, deer escape jump outs, and stream restoration to maintain ecological balance. Road weather information stations, ramp lighting, and variable message signs will also enhance safety and provide real-time travel updates.

Nearly 600,000 cubic yards of excavation, 40,000 cubic yards of rock, and more than 160,000 cubic yards of aggregate base will be required. Over three miles of guardrail, 60 acres of clearing, and nearly a million pounds of reinforcing steel highlight the project's magnitude.

IMPACT ON THE COMMUNITY

Presque Isle residents can expect improved traffic flow downtown once the bypass is completed, reducing congestion in local neighborhoods and improving pedestrian safety. Businesses in the Easton Industrial Area should see more efficient freight movement, while travelers will enjoy quicker, safer trips through northern Maine.

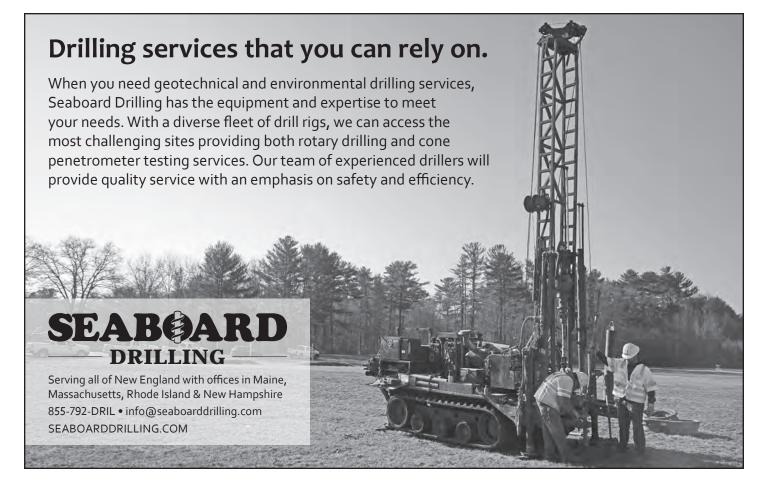
While the project is ongoing, Henderson Road, Easton Road, and Conant Road will remain open, except for short closures during bridge beam placement. Conant Road reconstruction is slated to be compressed into a single summer while schools are closed, minimizing impacts on students and families.

TIMELINE

Plans were to be finalized by the end of August 2025, with project advertisement scheduled for September. Construction is expected to begin in winter 2025, with completion projected for summer 2029.

Thank you so much, Tony, for an engaging conversation and presentation.

To close the night, Michelle Ibarquen took home the 50/50 drawing, pocketing \$148 with matching funds going to the MBTA Scholarship Foundation. MBTA would like to thank the Northeastland for their continued hospitality and we look forward to our meeting there next summer. 9



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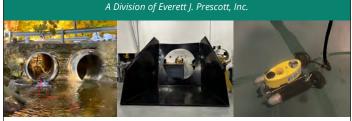
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Infrastructure Golf Tournament

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Above: Whited Peterbilt/Auburn Concrete teams

OPPOSITE

Top left: American/Superior Concrete teams

Top right: Tara Russell, Mike Pietroski, Skowhegan Savings **Bank**

Middle left: Golf chair Joe Rollins and MBTA president Erik Wiberg

Middle center: Jeremy Moody celebrates Tyler Robitaille's near hole-in-one on the casino hole.

Middle right: Attar Engineering/ Wyman & Simpson team

Bottom left: MBTA Golf volunteers Shannon Walton, Cross Insurance and Greg Dore, **Bruce Hubbard & Casey** VanDenBossche, MaineDOT

Bottom right: Shaw Brothers/ Gallagher team

HILE LAST year came with some weather worries, the 2025 MBTA Infrastructure Golf Tournament on July 24 had sunny skies from start to finish.

A full field of 144 golfers arrived yet again at Waterville Country Club to raise money for the MBTA Infrastructure Development Fund. This fund allows MBTA to fulfill its goal to advocate and educate members and the public about transportation and infrastructure-related issues throughout the state, and to be flexible when unexpected challenges regarding the Maine economy arise.

As participants gathered by their carts to begin, MBTA President Erik Wiberg greeted the group, wishing them luck and to have fun. Wiberg passed the mic to the new Executive Director Jake Lachance, who seconded the words of encouragement. "We are so fortunate to have the members and supporters that we do for this organization. It is events like these that show how important MBTA is to them, and how important they are to MBTA."

After all the groups finished and the scorecards were turned in, President Wiberg briefly spoke to thank all of our sponsors who made this tournament a success including:

- **Grand Sponsors:** All States Materials Group, American Concrete Industries, Core & Main, Gendron & Gendron, HNTB, Ranger Corporation, Superior Concrete, Whited Equipment
- 19th Hole Sponsors: Bitumar and Sebago **Technics**

For a full list of sponsors, please see page 34.

We then moved on to our winners:

- 1st Gross: Team Gallagher, Score of 55 Team Members: Gary Lapierre, Phil Mattingly, Josh Mattingly, Larry Grondin
- 2nd Gross: Team Gendron & Gendron. Score of 56
- Team Members: Josh White, John Gendron, Matt Greenleaf, Taylor Py
- 1st Net: Team TYLin, Score of 53 Team Members: Kevin Ducharme, Tom Errico, Ernie Martin, Heath Cowan
- 2nd Net: Team Whited, Score of 54 Team Members: Jon Whited, Joel Cummings, Mike Wharf, Robert Anderson















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1st Mixed Team: Team Ranger, Won Tiebreaker Team Members: Jon Sanborn, Danyl Sanborn, Tyler Robitaille, Jeremy Moody

In the individual prize categories, Straightest Drive, Tara Russell from Skowhegan Savings Bank was 14'6" away from the center line and Brett Plossav from Kleinfelder was 11".

Melanie Whited from Whited Peterbilt won the closet to the pin for the women and Heath Cowan from MaineDOT won for the men. Health continued his winning streak by taking home the top putting competition as well, beating out Erik Wiberg from RW Gillespie & Assoc. and Lori Driscoll from HNTB, who took second and third. A total of 10 golfers made the initial putt to qualify for the finals. There were three winners drawn out of nineteen for our Casino Hole. Those winners were Mike Pietroski from Skowhegan Savings Bank, Wayne Chadbourne from Haley & Aldrich, and Mike Mountain from Cianbro.

Heather Hayes from VHB won our 50/50 drawing and took home \$1,100. The other half of the pot went to support MBTA's Scholarship Fund, which supports Maine students pursuing transportation-related studies.

Golf Chair Joe Rollins finished the day by recognizing the hard work of all the MBTA staff and volunteers who made this event possible. Without these folks, along with the golf committee and Chair Rollins, this tournament and effort would not be possible. Thank you all and we are already looking forward to next year! ?



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Kelly Flagg honored by *Mainebiz*

HE MAINE Better Transportation Association would like to extend a heartfelt congratulations to Associated General Contractors of Maine's Executive Director Kelly Flagg, who Mainebiz recognized as one of seven "Outstanding Women in Business" for 2025.

Kelly assumed her role as Executive Director of AGC three years ago and has been instrumental in advocating for a skilled workforce and infrastructure improvements throughout Maine. In a recent interview by Mainebiz, Flagg said "My job is to serve our members... There is no way this program (Maine Construction Academy) could happen without good partners, including my staff that works tirelessly... Inever sit back and say, 'Hey, look what we've done.' We might take a quick victory lap every once in a while. But we're always thinking about, 'How can we serve more people?'"

MBTA and AGC have had a strong partnership for many years, and MBTA is looking forward to that continuing for years to come! Congrats, Kelly!



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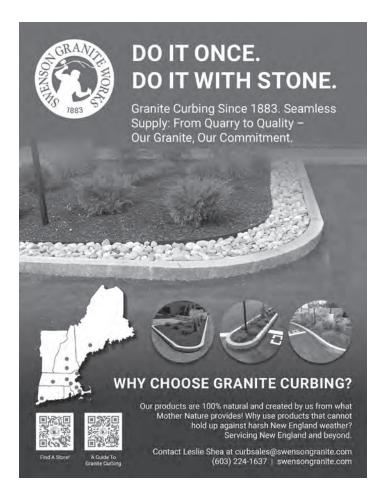
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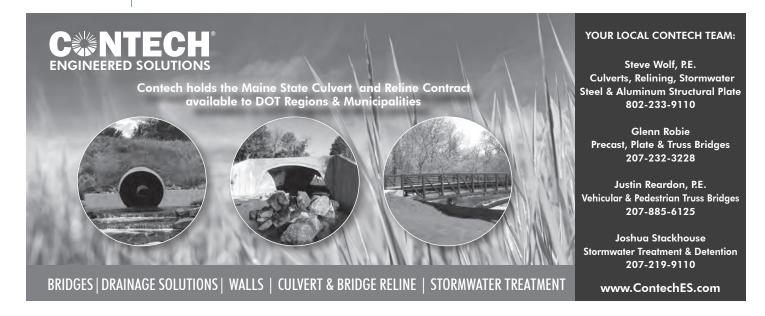
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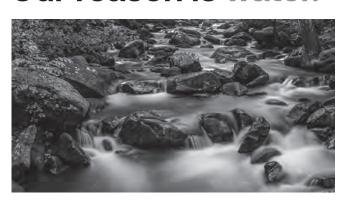
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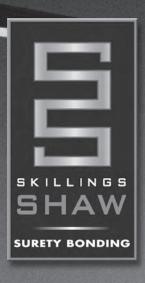
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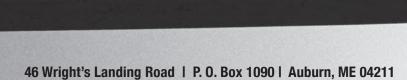
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Freight Railroading and Its Benefits for Maine

By Jake Duffin, Sales Manager, Conway Scenic Railroad

S RECENTLY as 2022, Maine's railroad infrastructure carried over 4.7 million tons of freight with a value of roughly \$1.9 billion, as reported in MaineDOT's 2023 State Rail Plan. Despite such heavy tonnage moving across the state, Maine's railroads find themselves constrained by structural limitations and, in some cases, a lack of infrastructure to reach new markets, which puts Maine and Maine businesses at a competitive disadvantage compared to states with better developed rail access.

"Rail is by far the most efficient, environmentally friendly way of moving freight across the earth", said Conway Scenic Railroad president David Swirk, whose company has plans to restore the dormant Mountain Division rail corridor from Portland through Western Maine to their headquarters in North Conway, New Hampshire. "This is preexisting technology that can haul more freight with comparatively little fuel when compared to trucking".

Supporting Swirk's claim, The Association of American Railroads states that trains are, on average, four times more fuel efficient than trucks. The AAR explains that a gallon of fuel can move one ton of freight by rail roughly 478 miles, substantially more than possible with over-the-road trucking. Average freight railcar capacity is equivalent to three or four trucks, and freight trains are generally more cost-effective for shipping bulk commodities such as lumber, fuel, and aggregates.

In addition to fuel efficiency, freight railroading offers a multitude of economic and environmental benefits. Reducing truck traffic helps to cut carbon emissions, reduces damage to the road system, and thus lowers the cost of highway maintenance while improving public safety. The asphalt lasts longer, the bridges are not as strained, and road maintenance costs are significantly reduced. In a state where the overall infrastructure grade was referred to as "mediocre" by the Maine Section of The American Society of Civil Engineers, less wear and tear is certainly a plus.

Freight rail superiority makes this a valuable asset for business development, community revitalization, and job growth. The Great Northern Paper Mill site in Millinocket is a prime example: last year, it was announced that a rail connection will be part of the One North redevelopment project as provided by a \$53.3 million federal grant to MaineDOT. The mill's redevelopment aided by its reconnection to the national rail network— will ideally bring economic growth to a city struggling since the loss of its largest employer.

Maine still lags behind many states in terms of the efficiency and functional utilization of its rail network. This is in part due to the antique condition of significant portions of the state's rail infrastructure, and challenges faced by traditional rail shippers over the previous half-century. However, consistent public and private investment combined with innovative and forward $thinking\ proposals\ to\ rebuild\ and\ expand\ Maine's\ essential\ railroad\ network$ offer a promising future that can benefit communities, the state, industry, and the environment by providing sustainable opportunities for growth. •



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Cianbro **Connects Communities** Through the **Ticonic Bridge**

OR MORE than a century, the Ticonic Bridge has stood as a vital link between the communities of Waterville and Winslow, Maine, spanning the Kennebec River and carrying Route 201. Now, after more than 110 years of service, the bridge is undergoing a transformative replacement with help from Cianbro and its project partners.

The original Ticonic Bridge dates to the late 1800s, when a steel truss structure first connected the two towns. In the early 20th century, a concrete deck arch bridge was constructed to accommodate a trolley line and a modest roadway. This version of the bridge became a lifeline for the region, supporting both public transit and growing vehicular traffic.

However, nature tested its strength. During the Great Flood of 1936, a massive ice chunk struck one of the bridge's piers, causing significant damage. Emergency repairs followed, including a widening of the structure to accommodate increased traffic. As trolley use declined and automobile traffic surged, the bridge underwent another major expansion in 1970. That project marked Cianbro's first experience with the bridge.

Fast forward to the 21st century - despite decades of maintenance and upgrades, the Maine Department of Transportation determined that the structure had deteriorated beyond the point of feasible repair.

Rather than continuing patchwork fixes, the department made the decision to replace the bridge entirely. The new design would not only meet modern safety and accessibility standards but also reflect the needs of a growing and evolving community.

The new Ticonic Bridge is being built with longevity and inclusiveness in mind. Designed to last another century, the bridge will feature:

- Six-foot sidewalks for pedestrians, improving walkability and downtown access.
- Five-foot shoulders for cyclists, promoting alternative transportation and safety.
- Crash-resistant rails and architectural lighting, enhancing both safety and aesthetics.
- Corrosion-resistant materials, ensuring durability in Maine's challenging climate.

This forward-thinking design reflects a commitment to multimodal transportation and community connectivity—values that are increasingly central to infrastructure planning in Maine and beyond.

The replacement of the Ticonic Bridge is being executed in two major stages by Cianbro to minimize disruption and maximize efficiency.

In spring 2024, the first phase began with the demolition of the 1970 bridge deck and the reconstruction of the upstream half of the bridge. This phase showcased a remarkable feat of engineering: the use of overhead gantry

Above: Overhead view between Waterville and Winslow.

Opposite page:

"Down-the-road" view of the ongoing work.

cranes and a custom-designed truss system to dismantle the concrete deck and steel girders.

This innovative approach, developed by Cianbro's in-house engineering team, allowed for precise and safe removal of materials in a challenging environment.

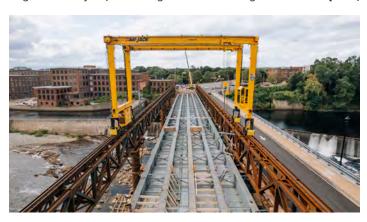
"Using gantry cranes to demolish the bridge was a smart solution that accelerated the work and made a challenging task safer for our team," said Cliff Albert, assistant project superintendent.

By fall 2024, the team had constructed a new concrete pier in the river and installed abutments, setting the stage for the final girder section of the upstream bridge. In October, three concrete placements were completed on the first bridge deck, marking a major milestone in the project.

On June 26, 2025, the bridge reopened to eastbound traffic, marking the completion of Phase One. Vehicles can now travel across the newly constructed upstream portion of the bridge from Waterville to Winslow, which will eventually serve as the westbound lanes once the full bridge is complete. Pedestrian access has also been restored, with the new six-foot sidewalk open to foot traffic. Cyclists traveling westbound are advised to walk their bikes across the bridge using the sidewalk.

The bridge had been fully closed to traffic since Jan. 6, 2025 to allow crews the space needed to safely demolish the existing structure and begin construction of the new one.

The project has now entered its second stage. This phase involves the demolition of the existing 1911 arch bridge and the 1936 deck, followed by construction of the downstream half of the new bridge. In August of this year, the final girder for the bridge was fixed in place,



capping off more than 3 million pounds of structural steel installed in the new bridge. The project is on schedule and one step closer to completion.

Once the new structure is done, the team will remove all remaining gantry components and demolish the old piers beneath the bridge. This final step will complete the transformation and restore full connectivity between Waterville and Winslow.

"This project has brought talent from across the company to create a powerhouse team," Albert said. "It's been inspiring to see how everyone - from designers to crane operators - has contributed to making this vision a reality."

The bridge remains on schedule for completion in spring 2027. When finished, it will stand as a modern, resilient and inclusive structure that honors the past while embracing the future. It will continue to serve as a vital artery for transportation, commerce, and community life in central Maine. 9







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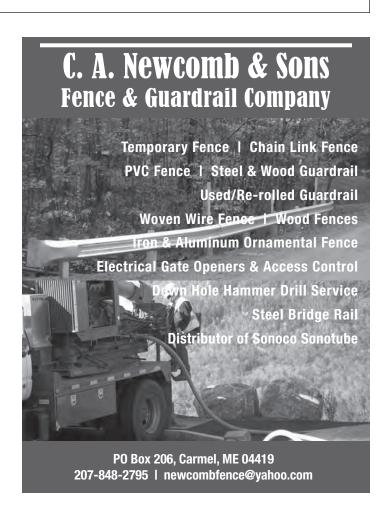
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TOTAL OF 143 companies across Maine have earned a place on this year's prestigious Best Places to Work in Maine list. These honorees represent the very best in workplace culture, innovation, and employee satisfaction, spanning businesses of all sizes and sectors.

Now in its 20th year, the Best Places to Work program is presented by the Maine State Council of the Society for Human Resource Management, Best Companies Group, and Minneapolis-based BridgeTower Media. To qualify, organizations must employ at least 15 workers in Maine, maintain a brick-and-mortar location in the state, and have been in business for at least one year.

Winners were chosen based on a comprehensive review of workplace policies, practices, and demographics (25% of the evaluation), combined with direct employee feedback through an anonymous survey (75% of the score).

We are especially proud to congratulate all of our members for their well-deserved recognition this year. •

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Roger Mallar, Dana
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Sam Cohen
at the York
groundbreaking.

Marking 25 Years Since the First Turnpike Widening

N MAY 9, 2000, the Maine Turnpike Authority (MTA) broke ground on what would become one of the most significant highway undertakings in its history: The York Widening and Modernization Project. Now, 25 years later, the milestone offers an opportunity to reflect on the transformative five-year effort that reshaped the Turnpike for a new generation of travelers.

At its core, the \$135 million initiative was about safety and modernization. The Maine Turnpike was originally built in the 1940s and opened in 1947. It had long been a vital artery for commuters, freight, and the millions of summer visitors drawn to Maine's coast. But by the late 20th century, traffic volumes had surged beyond what the 53-year-old highway was built to handle. The solution? To add a third travel lane to 30 miles of highway between mile 12 in York and mile 42 in Scarborough, while implementing a range of safety upgrades to bring the roadway in line with modern standards.

The safety improvements were as critical as the additional capacity. Breakdown lanes were widened to 12 feet, giving disabled vehicles, state troopers, and maintenance crews an added margin of protection. Embankments were rebuilt with more gradual slopes, improving recovery chances for

drivers who veered off the roadway. Bridges were expanded and reconstructed with abutments set farther back from the travel lanes. Hazardous roadside obstacles like rocks and trees were removed to create a safer clear zone. Modern drainage systems were also installed, reducing standing water and helping to prevent hydroplaning during storms.

The scale of the project required careful phasing. In the summer of 2000, construction began on two sections: a two-mile stretch between Exits 6 (now Exit 42) and 6A (now Exit 44) in Scarborough, and a six-mile segment from mile 12 in York to Exit 2 (now Exit 19) in Wells. Both were open to traffic by December of that year. Bridge work was equally intensive, with nine bridges under construction during the first year alone. Each construction season thereafter, crews tackled widening projects from the north and south ends of the Turnpike, finally meeting in Kennebunk to close the gap in 2004. The project delivered not just a wider roadway, but a safer, more reliable Turnpike ready to meet the standards of the 21st century.

As the 25th anniversary of the groundbreaking is marked in 2025, the project stands as a reminder of the foresight, planning, and time that went into modernizing Maine's most traveled highway.



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